



# Results 2017

12 February 2018

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# Agenda

- 1 Executive Summary
- 2 Financial Results
- 3 Q&A

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# Helios Towers Team Today



**Kash Pandya**  
Chief Executive Officer



**Tom Greenwood**  
Chief Financial Officer



**Alex Leigh**  
Chief Commercial  
Officer



**Jeffrey Kriek**  
Head of Corporate  
Finance and Investor  
Relations

# Executive Summary



# Group FY 2017 Key Highlights

## Results Snapshot

	Q3 17	Q4 17	% change Q-o-Q	FY 16	FY 17	% change Y-o-Y
<i>In US\$m, unless otherwise stated</i>						
<b>Revenue</b>	88	88	1%	283	345	22%
<b>Adj. EBITDA<sup>(1)</sup></b>	37	41	11%	105	146	39%
<b>Annualised adj. EBITDA<sup>(2)</sup></b>	148	164	11%			
<i>Adj. EBITDA margin (%)</i>	42%	46%	4ppt	37%	42%	5ppt
<b>Sites (#)</b>	6,540	6,519	0%	6,477	6,519	1%
<b>Colocations (#)<sup>(3)</sup></b>	6,033	6,468	7%	6,032	6,468	7%
<i>Tenancy Ratio (x)</i>	1.92x	1.99x		1.93x	1.99x	
<b>Capex</b>	42	68	61%	281	171	-39%
<b>Net Debt<sup>(4)</sup></b>	467	595	2%	378	595	40%
<i>Net leverage<sup>(5)</sup></i>	3.2x	3.6x		3.6x	4.1x	

Financials are presented post-IFRS 16 adoption

(1) Adjusted EBITDA is defined as loss for the period, adjusted for loss for the period from discontinued operations, additional tax, income tax, finance costs, other gains and losses, investment income, share-based payments charges, loss on disposal of property, plant and equipment, amortisation and impairment of intangible assets, depreciation and impairment of property, plant and equipment, deal costs relating to unsuccessful tower acquisition transactions or successful tower acquisition transactions that cannot be capitalised, and exceptional items. Exceptional items are material items that are considered exceptional in nature by management by virtue of their size and/or incidence.

(2) Annualised Adj. EBITDA calculated as per the bond definition as the most recent fiscal quarter multiplied by 4. This is not a forecast of future result

(3) Total Colocations is equal to Standard Colocations plus Amendment Colocations

(4) Net debt is calculated as our gross debt less cash and cash equivalents

(5) Calculated as net debt divided by Annualised Adj. EBITDA for quarterly and Adj. EBITDA for yearly financial information

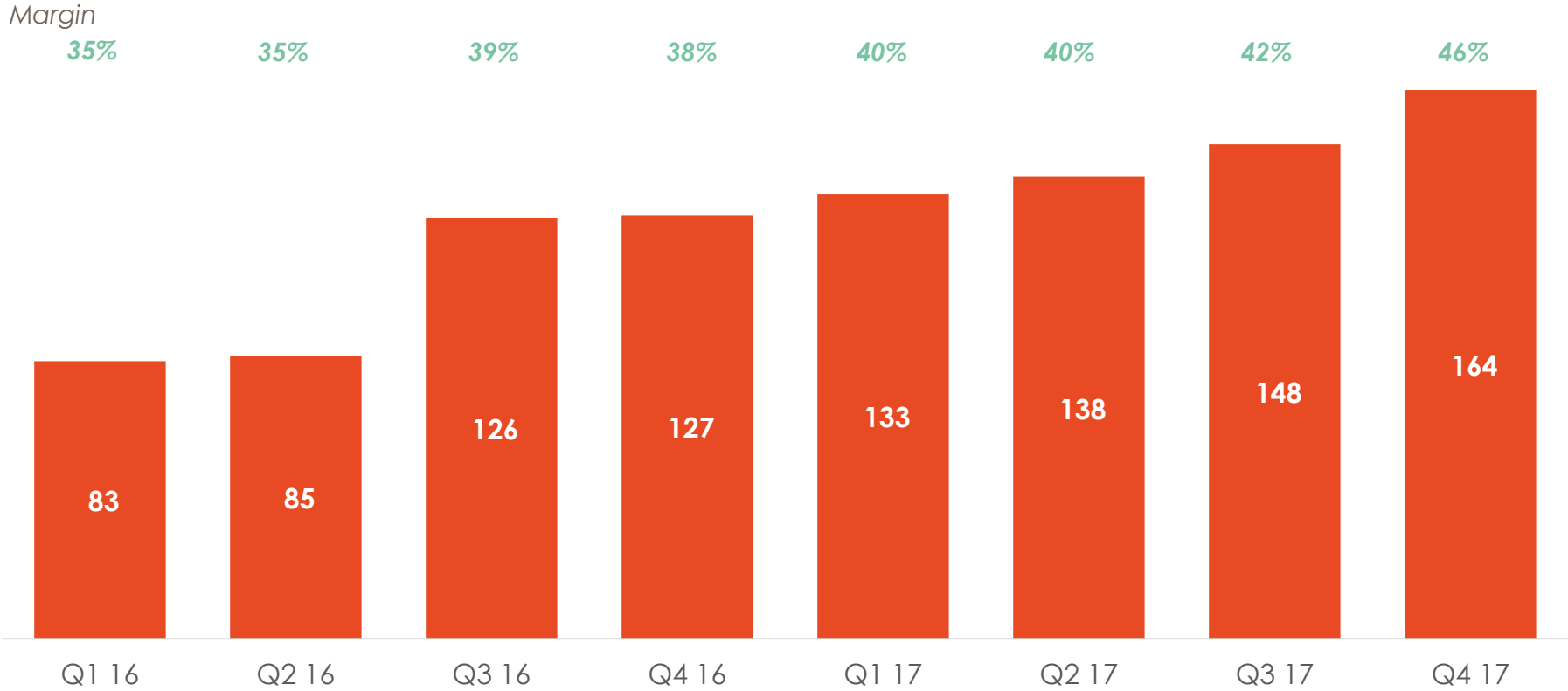
## Financial Summary

- Revenue: +22% Y-o-Y / +1% Q-o-Q
- Adj. EBITDA: +39% Y-o-Y / +11% Q-o-Q
- Adj. EBITDA margin: +5ppt Y-o-Y / +4ppt Q-o-Q

## Operational Summary

- Y-o-Y +42 sites (+1%) and +436 colocations (+7%)
- Y-o-Y growth driven by organic demand and Business Excellence Program
- Y-o-Y tenancy ratio increased to 1.99x
- Q-o-Q -21 sites (0%) and +435 colocations (+7%)

# Group Annualised Adj. EBITDA<sup>(1)</sup> Evolution



(1) Calculated as per the bond definition as the most recent fiscal quarter multiplied by 4. This is not a forecast of future result

# Recent Developments

## Vodacom Buy-out Completed

- \$62m option for Vodacom's shares in Tanzania
- Option exercised on 5 Sep 2017
- Exercise completed in October 2017 following Fair Competition (FCC) and TCRA approval



## Tanzania Listing

- Recent Tanzanian law for network facilities licences (incl. HT) requires 25% listing of shares locally
- 1 February 2017 HTT interim prospectus submitted
- Final prospectus to be submitted (subject to regulatory approval)



## Directorate change

- Allan Cook CBE DSc, the former Chairman of WS Atkins, has been appointed as Independent Chairman
- Allan currently serves on advisory board of JF Lehman & company and is Industry Co-Chair of the Defence Growth Partnership



## Power saving initiatives

- 430 solar sites expected to be functional by end of Q1 2018
- Targeted roll out of 400 hybrid sites by end of Q1 2018
- 375 grid connections and grid restorations rolled out in 2017



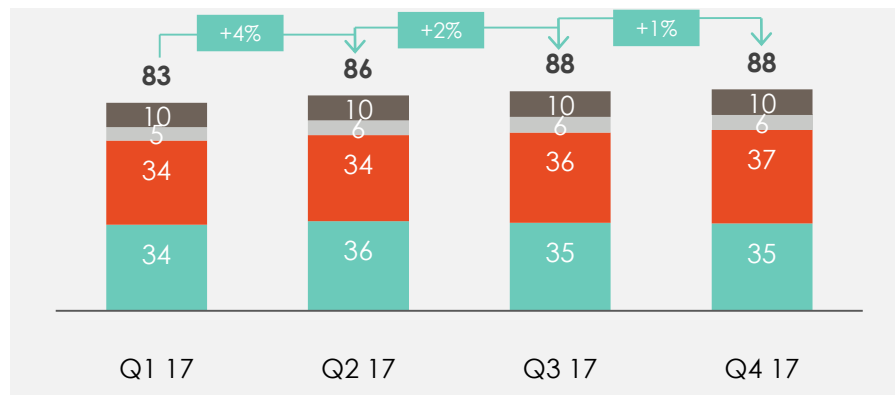
# Financial Results



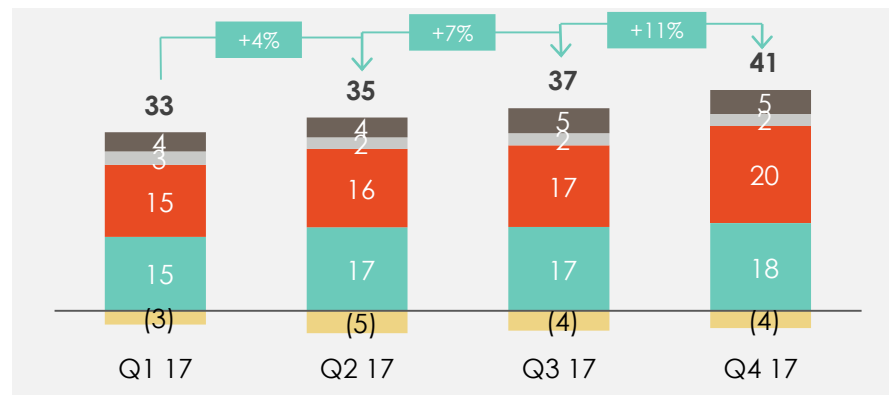


# Historical Performance of KPIs

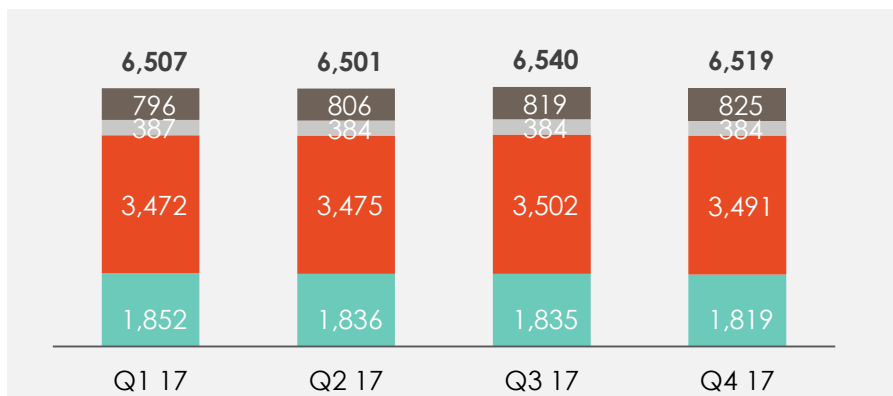
## Revenue Growth (\$m)



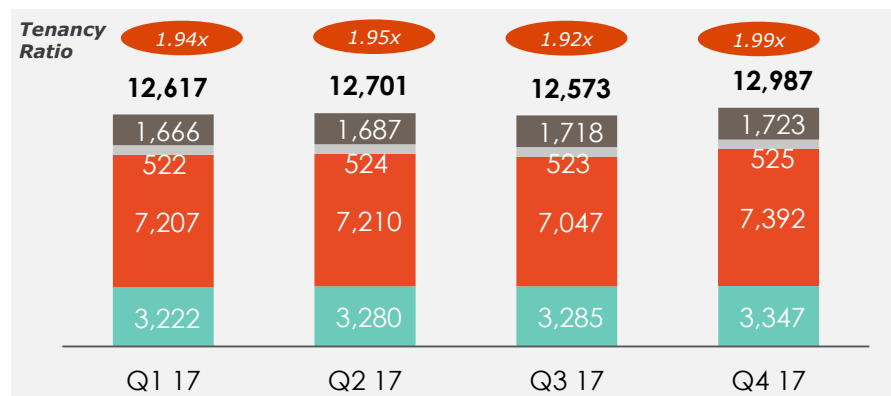
## Adjusted EBITDA Growth (\$m)



## Evolution of Tower Portfolio



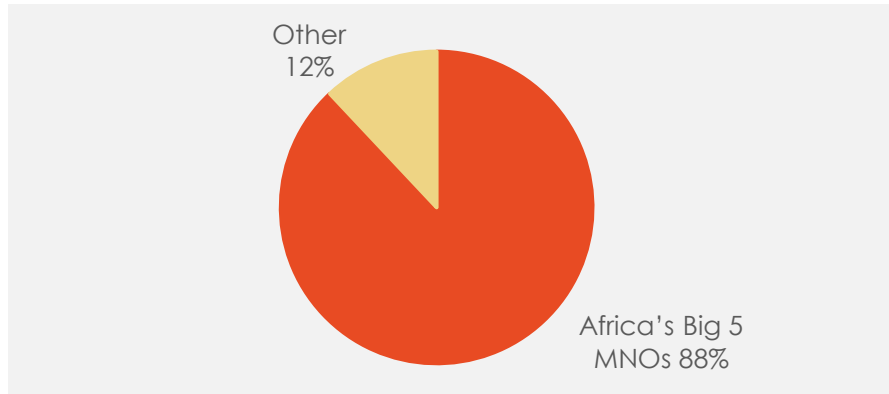
## Evolution of Tenants



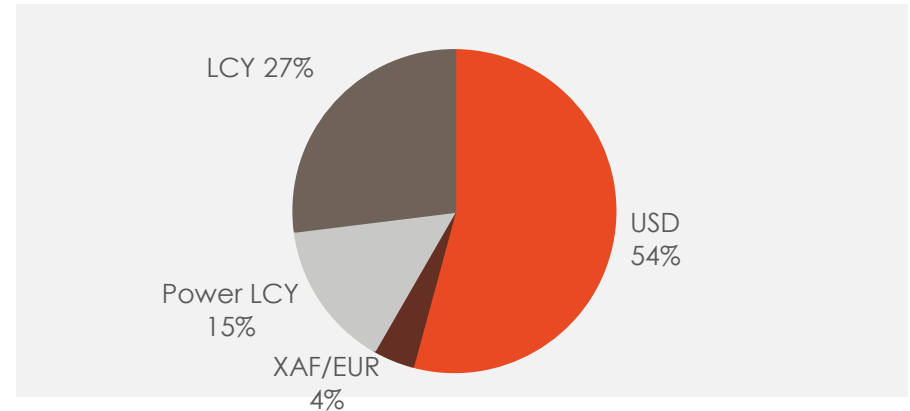
■ DRC 
 ■ Tanzania 
 ■ Congo Brazzaville 
 ■ Ghana 
 ■ Holdco

# FY 2017 Revenue Breakdown

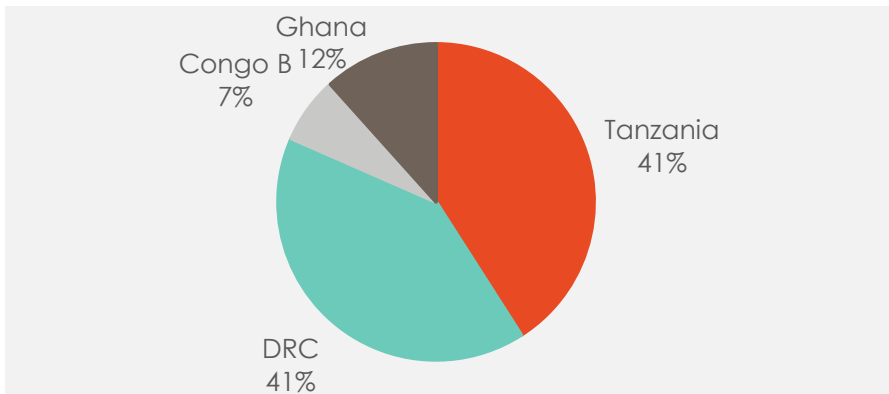
FY 17 Revenue Breakdown by Customer



FY 17 Revenue Breakdown by FX



FY 17 Revenue Breakdown by Country

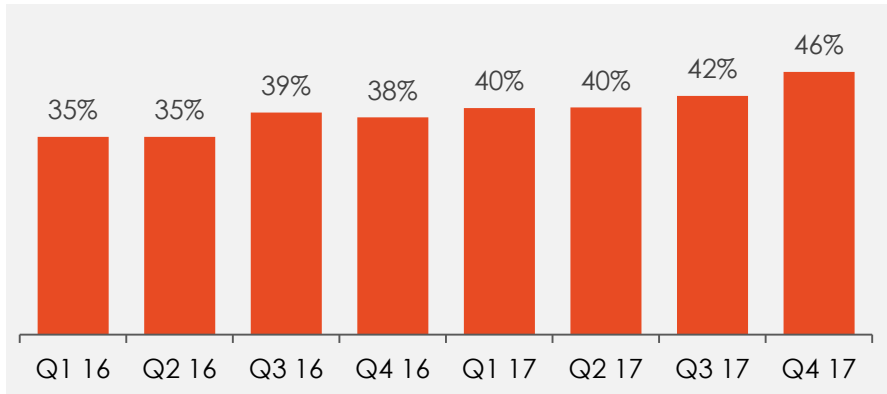


## Commentary

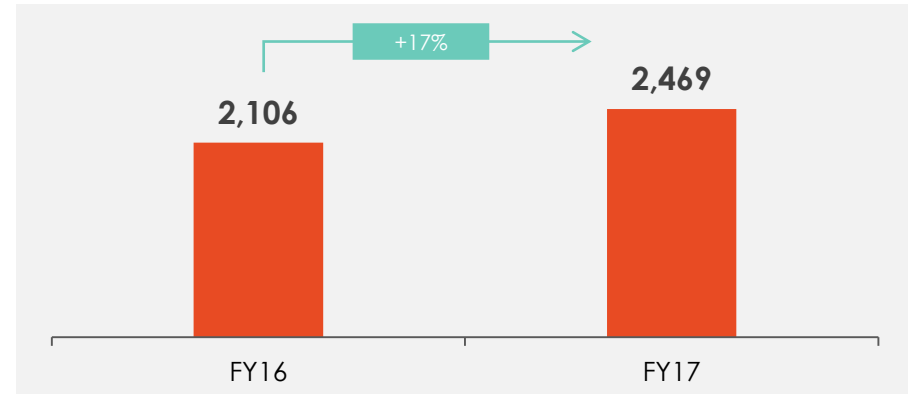
- **88%** of FY 17 revenues from Africa's Big 5 MNOs
- **58%** of revenues in USD or XAF (which is pegged to the Euro)

# Costs and Margin Analysis

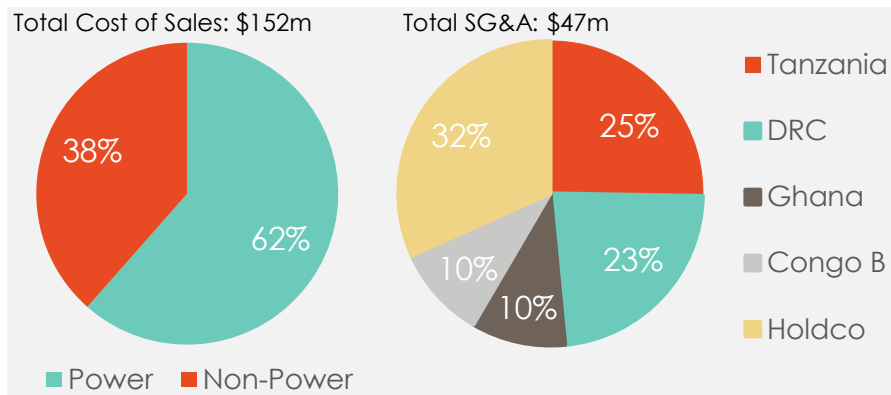
Q-o-Q Adj. EBITDA Margin Growth



Monthly Tower Cash Flow per Tower (\$) <sup>(1)</sup>



FY17 Costs Breakdown (excl. depreciation)<sup>(2)</sup>



## Commentary

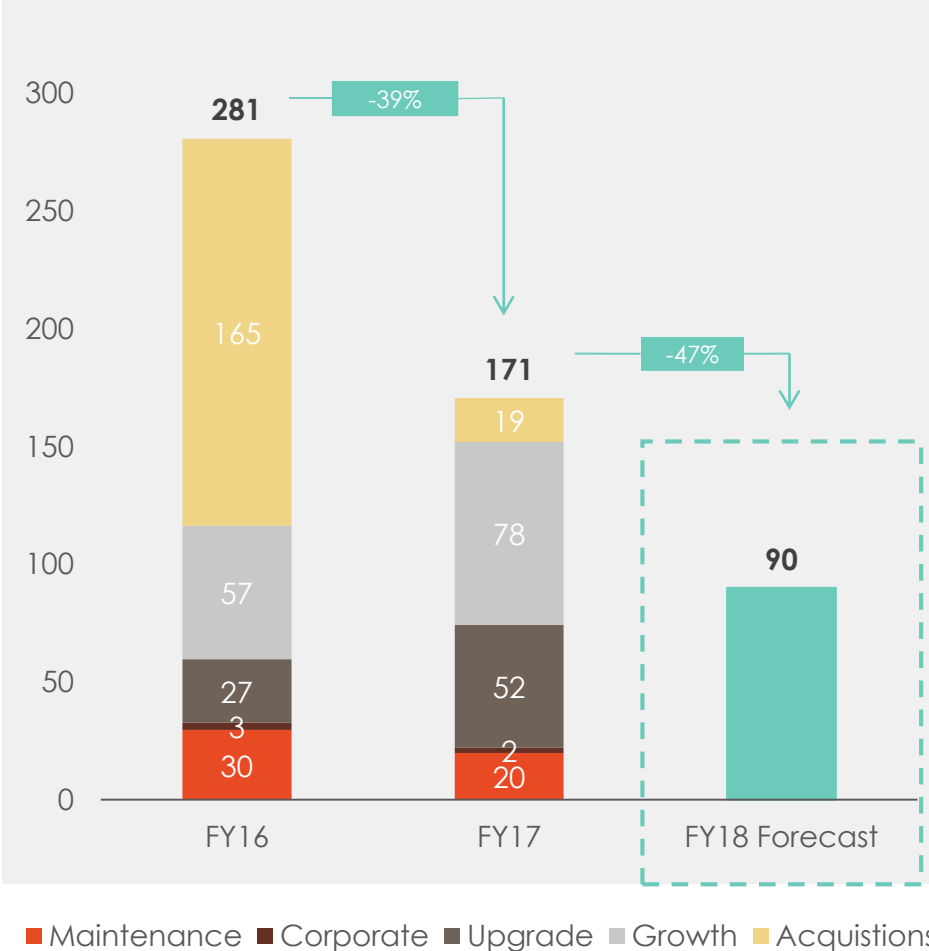
- Strong growth in Tower Cash Flow and Adj. EBITDA
- Organic demand
- Opex saving initiatives
- Business Excellence Program

(1) Tower Cash Flow calculated as Reported Gross Profit + Site Depreciation

(2) Costs breakdown excludes depreciation, amortisation, one-off restructuring costs and aborted deal costs

# Capital Expenditure

Capex Breakdown (\$m)



## Commentary

- FY 17 capex of \$171m is 39% lower than FY 16
- Capex guidance for 2018 is \$90m, a further 47% reduction from FY 17
- Since 2012 the Group has invested \$169m in Upgrade capex on sites acquired from MNOs and are able to add additional tenancies to majority of sites with minimal additional capex

# Summary of Financial Debt

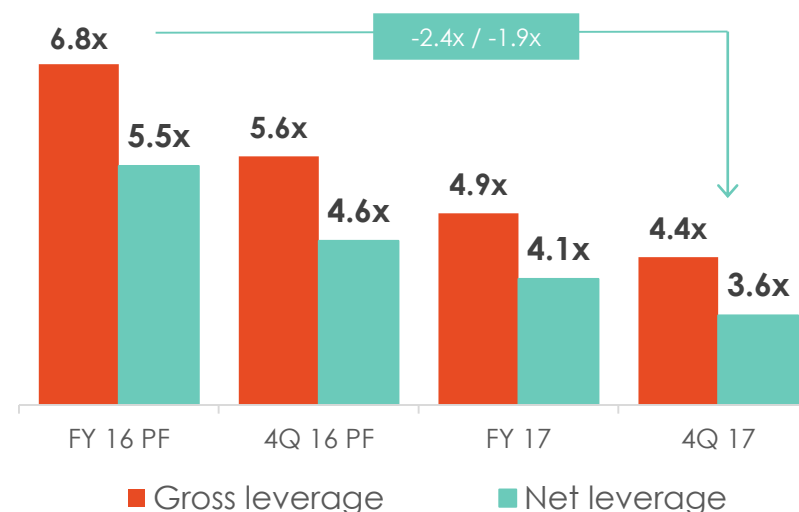
## Debt KPIs

(\$m)	FY 16 PF <sup>(1)</sup>	4Q 16 PF <sup>(1)</sup>	FY17	4Q 17
<b>Cash &amp; cash equivalents</b>	134	134	120	120
Bond	600	600	600	600
Lease Obligations + Other <sup>(2)</sup>	111	111	115	115
Gross Debt	711	711	715	715
Net Debt	577	577	595	595
Annualised adj. EBITDA	105	127 <sup>(3)</sup>	146	164 <sup>(3)</sup>
<b>Gross Leverage <sup>(4)</sup></b>	<b>6.8x</b>	<b>5.6x</b>	<b>4.9x</b>	<b>4.4x</b>
<b>Net Leverage <sup>(5)</sup></b>	<b>5.5x</b>	<b>4.6x</b>	<b>4.1x</b>	<b>3.6x</b>

## 4Q 17 IFRS reconciliation

(\$m)	Pre IFRS 16	Adjustment	Post IFRS 16
Gross Debt	598 <sup>(6)</sup>	117	715
Net Debt	478	117	595
Annualised adj. EBITDA	141	23	164
<b>Gross Leverage</b>	<b>4.2x</b>		<b>4.4x</b>
<b>Net Leverage</b>	<b>3.4x</b>		<b>3.6x</b>

## Gross and Net Leverage



## Commentary

- Continued deleveraging supported by Q-o-Q growth in Adj. EBITDA

(1) Pro forma for \$600m bond refinancing and excludes unamortised loan issue costs, derivative liability and shareholder loans

(2) 'Other' relates to unamortised loan issue costs, derivative liability and shareholder loans

(3) Annualised adj. EBITDA calculated as per the bond definition as the most recent fiscal quarter multiplied by 4. This is not a forecast of future result

(4) Calculated as gross debt divided by Annualised Adj. EBITDA for the quarter and Adj. EBITDA for the year

(5) Calculated as net debt divided by Annualised Adj. EBITDA for the quarter and Adj. EBITDA for the year

(6) \$600m bond net of unamortised loan issue costs, derivative liability and shareholder loans

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# Outlook for 2018

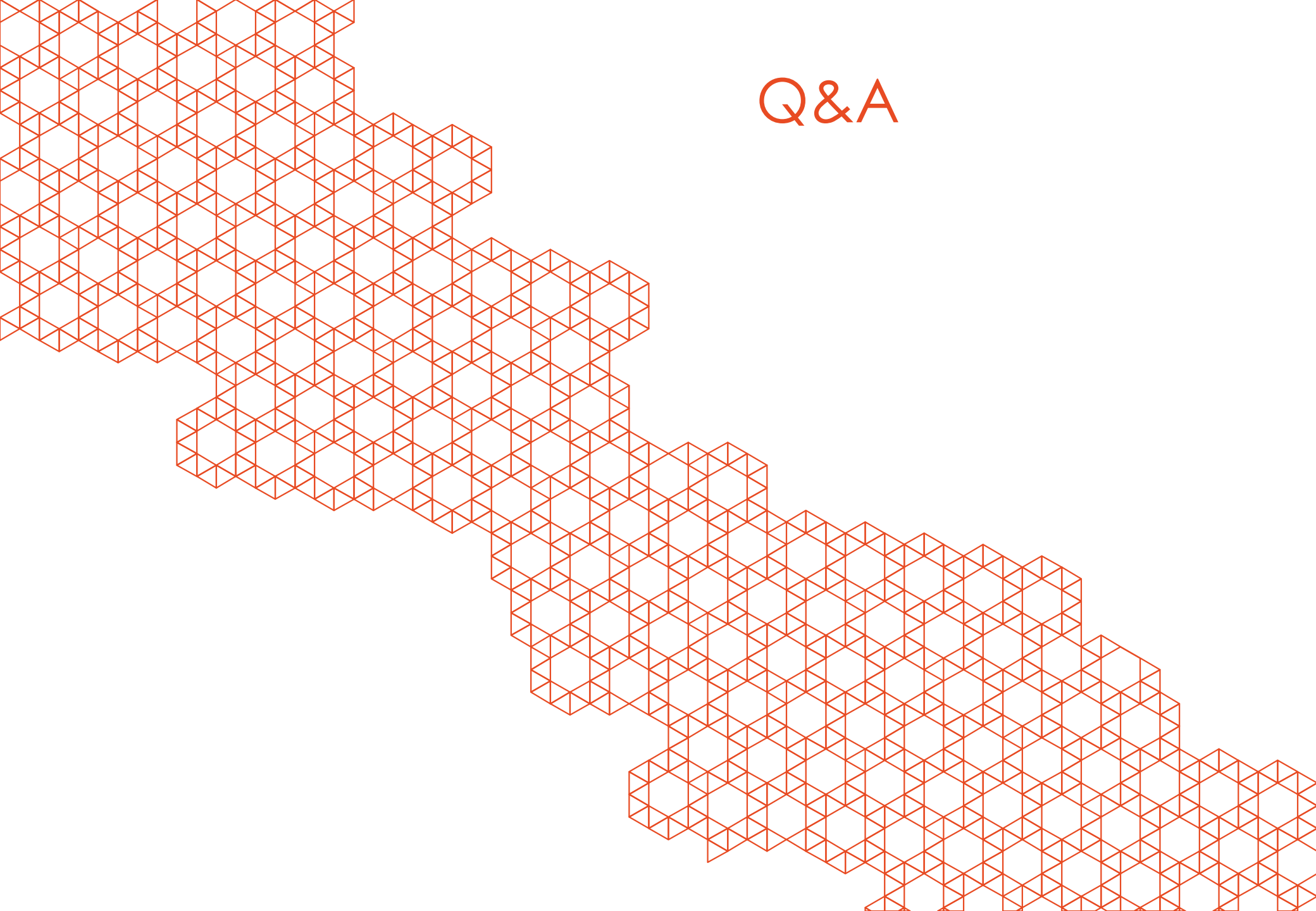
## 2018 Performance Outlook

Strong pipeline driving 2018 tenancies and top-line growth

Business Excellence Program expected to continue to drive margin improvement

Organically, we expect strong momentum to continue in 2018 along with improved capital efficiency

# Q&A



# Appendix





# Income Statement

(\$m)	FY 2016	FY 2017
Revenue	282.5	345.0
Cost of sales	(235.9)	(275.7)
Gross profit	46.6	69.3
Administrative expenses	(77.7)	(91.3)
Loss on disposal of property, plant and equipment	(3.8)	(2.0)
Operating loss	(34.9)	(24.0)
Investment income	0.2	0.7
Other gains and losses	(6.7)	21.8
Finance costs	(73.3)	(102.8)
Loss before tax	(114.6)	(104.2)
Tax expenses	(1.5)	(3.2)
Loss after tax	(116.1)	(107.4)
<b>Loss for the year</b>	<b>(116.1)</b>	<b>(107.4)</b>
<b>Adj. EBITDA</b>	<b>105.2</b>	<b>146.0</b>
<b>Adj. EBITDA Margin</b>	<b>37%</b>	<b>42%</b>
<b>Reconciliation of Adj. EBITDA to loss before tax for 2016 &amp; 2017</b>	<b>FY 2016</b>	<b>FY 2017</b>
Adj. EBITDA	105.2	146.0
<i>Adjustments applied to give Adjusted EBITDA</i>		
Exceptional items <sup>(1)</sup>	(5.7)	(17.8)
Lost on disposal of assets	(3.8)	(2.0)
Other gains and losses	(6.7)	21.8
Recharged depreciation	(1.1)	(1.2)
Depreciation of property, plant and equipment	(107.4)	(127.1)
Amortisation of intangibles	(22.1)	(21.8)
Investment income	0.2	0.7
Finance cost	(73.3)	(102.8)
<b>Loss before tax</b>	<b>(114.6)</b>	<b>(104.2)</b>

(1) Includes restructuring costs, advisory and other costs relating to the preparation for the IPO of the Group's operating subsidiary in Tanzania, exceptional project costs, deal costs for aborted acquisitions and share based payments.

# Balance Sheet

(\$m)	FY 2016	FY 2017
<b>Non-current assets</b>		
Intangible assets	35.6	18.0
Property, plant and equipment	655.1	705.7
Right-of-use assets	112.7	115.3
Investments	0.1	0.1
Derivative financial assets	1.4	23.9
	804.9	863.0
<b>Current assets</b>		
Inventories	19.5	9.5
Trade and other receivables	126.9	108.5
Prepayments	20.5	23.4
Cash and cash equivalents	133.7	119.7
	300.6	261.1
<b>Total assets</b>	1,105.6	1,124.1
<b>Equity</b>		
<b>Issued capital and reserves</b>		
Share capital	909.1	909.2
Share premium	186.8	187.0
<b>Stated capital</b>	1,095.9	1,096.1
Other reserves	(11.7)	(12.8)
Minority interest buy-out reserve	(54.4)	
Translation reserve	(77.5)	(79.7)
Accumulated losses	(544.4)	(741.8)
<b>Equity attributable to owners</b>	408.0	261.9
<b>Non-controlling interest</b>	(36.3)	
<b>Total Equity</b>	371.6	261.9
<b>Current liabilities</b>		
Trade and other payables	163.9	147.3
Loans	60.5	17.3
Short-term lease liabilities	20.9	20.5
Minority interest buy-out liability	57.9	
	303.2	185.0
<b>Non-current liabilities</b>		
Long-term lease liabilities	90.1	96.1
Loans	340.6	581.1
<b>Total Liabilities</b>	733.9	862.2
<b>Total equity and Liabilities</b>	1,105.6	1,124.1

# Cash Flow Statement

(\$m)	FY 2016	FY 2017
<b>Adj. EBITDA</b>	105.2	146.0
Less: Tax Paid	(0.6)	(1.3)
Less: Maintenance and Corporate Capex	(32.8)	(22.2)
<b>Unlevered Recurring Cash Flow</b>	<b>71.8</b>	<b>122.5</b>
<i>% Cash Conversion</i>	68.3%	83.9%
Less: Change in Working Capital	(30.8)	(16.5)
Less: Finance costs paid	(41.6)	(51.6)
Less: Investment Capex	(263.4)	(148.5)
Less Exceptional items and other income	(6.9)	(18.0)
Less: Vodacom buyout		(58.6)
<b>Cash Flow before financing</b>	<b>(271.0)</b>	<b>(170.6)</b>
Equity	184.3	0.1
Debt	132.9	156.3
<b>Net Cash Flow</b>	<b>46.2</b>	<b>(14.1)</b>
Cash brought forward	88.3	133.7
FX	(0.7)	0.2
<b>Cash carried forward</b>	<b>133.8</b>	<b>119.7</b>

# IFRS 16 Leases reconciliation

(\$m)	FY 2016 Pre-IFRS 16	Change	FY 2016 Post-IFRS 16
<b>Income statement</b>			
Adjusted EBITDA	84.5	20.6	105.2
D&A	(118.9)	(10.6)	(129.5)
Finance costs	(60.0)	(13.2)	(73.3)
Other items	(18.5)	-	(18.5)
<b>Loss after tax</b>	<b>(113.0)</b>	<b>(3.2)</b>	<b>(116.1)</b>
<b>Balance sheet</b>			
Debt funding	401.1	-	401.1
Lease obligations	-	111.0	111.0
<b>Total debt</b>	<b>401.1</b>	<b>111.0</b>	<b>512.2</b>
Cash & cash equivalents	133.7	-	133.7
<b>Net debt</b>	<b>267.4</b>	<b>111.0</b>	<b>378.5</b>
<b>Metrics</b>			
Gross leverage	4.7x	0.2x	4.9x
Net leverage	3.2x	0.4x	3.6x

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